

## **BOX 56B— ECUSTA: EARLY CULTURE**

### ECUSTA— MUSIC (6 items)

1. A March Dedicated to Harry Straus, Transylvania Times, August 8, 1996
2. Photocopy of photo of Ecusta band from The Echo, April 1950
3. Uncle Harry sheet music, September 1948 (7 copies)
4. Ecusta sheet music (7 copies)
5. CD—Uncle Harry/Ecusta
6. Record—Uncle Harry/Ecusta (5 copies)

### ECUSTA— PUBLICATIONS (18 items)

1. Magazine Chronicled War Effort by Eric Crews, Transylvania Times, December 6, 2012
2. Your Guide To Ecusta Paper Corporation Booklet, circa 1955
3. An Editorial By John W. Hanes, president, May 23, 1952
4. You and Your Job--Ecusta Paper Corporation, Champagne Paper Corporation, Endless Belt Corporation, 1946
5. The Echo, October 1944
6. The Echo, August 1944
7. The Echo, April 1944
8. The Echo, January 1944 (2 copies)
9. Christmas Program, 1943 (3 copies)
10. The Echo, July 1943
11. The Echo, January 1943
12. The Echo, December 1942
13. The Echo, August 1942
14. Christmas message to employees, December 19, 1941
15. The Echo, April 1941
16. Newsletter from H.H. Straus, President, February 1940
17. From the Echo, The Plant That Was Lost For A Hundred Years
18. List of Echo Holdings

### ECUSTA— VICTORY GARDENS: 1942-1943 (4 items)

1. Victory Gardens: P.H. Glatfelter Company Carries on the 50-year Tradition of Planting Crops in Honor of Returning World War II Soldiers, Transylvania Times, April 23, 1992
2. To Ecusta Gardeners, March 1991
3. Nearly Every Family to Have Victory Garden, Transylvania Times, February 18, 1943
4. Will Celebrate Victory Garden Week, February 9-14, Transylvania Times, February 5, 1942

## BOX 56C— ECUSTA: CAMP STRAUS

### CAMP STRAUS— DAM: 1980s (30 items)

1. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 26, 1988
2. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 9, 1984
3. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, June 19, 1984
4. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, May 11, 1984
5. Letter from North Carolina Department of Natural Resources & Community Development, to R.J. Gussman, Approval to Impound Camp Straus Flake Dam, January 23, 1984
6. Memo to S.M. Morrow from F.G. Hensley, Camp Straus Dam Improvements, October 21, 1983
7. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, September 9, 1983
8. Purchase Requisition, Brumett & Waddell, Inc., September 1, 1983
9. Plant Order, Ecusta Paper Division, August 31, 1983
10. Memo from R.J. Gussman, Camp Straus Lake Dam Repair, August 18, 1983
11. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, August 8, 1983
12. Purchase Requisition, Harry Hendon and Associates, Inc. July 29, 1983
13. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 12, 1983
14. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 5, 1983
15. Project Request, Camp Straus Dam, June 24, 1983
16. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, October 22, 1982
17. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, September 30, 1982
18. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, August 30, 1982
19. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Lake dam, August 12, 1982
20. Letter to Stephan G. Conrad, North Carolina Department of Natural Resources from R.J. Gussman, Camp Straus Lake Dam, Transylvania County, Certificate of Approval, August 2, 1982
21. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 22, 1982
22. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, June 29, 1982
23. Memo to S.M. Morrow from R.J. Gussman, Camp Straus, June 25, 1982
24. Memo to File from R.J. Morrow, Camp Straus Dam, March 18, 1982
25. Letter to Richard A. Phillips, North Carolina Department of Natural Resources, from R.J. Gussman, Camp Straus Dam, Transylvania County, February 25, 1982
26. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam, February 25, 1982
27. Letter to Richard A. Phillips, North Carolina Department of Natural Resources from R.J. Gussman, Phase I Investigation of the Camp Straus Dam, November 2, 1981
28. Project Request requested by R.J. Gussman and S.M. Morrow, Camp Straus Dam, October 13, 1981
29. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Lake, April 6, 1981
30. Memo to A.N. Warner from R.J. Gussman, Camp Straus Dam, April 7, 1977

### CAMP STRAUS— DAM: 1990'S (20 items)

1. Letter from North Carolina Department of Environment, Health and Natural Resources to Robert J. Gussman, Camp Straus Lake Dam, January 27, 1994
2. Check list of Conditions to be Noted on Safety Inspections of a Small Earth Dam, 1994
3. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Inspection, December 14, 1992
4. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Inspection, November 24, 1992
5. Memo from S.M. Morrow to R.J. Gussman, Camp Straus Dam Inspection, October 5, 1992
6. Memo to Tom Crawford from Mac Morrow, Camp Straus Dam Drainage System, September 25, 1992
7. Letter to David Todd from John P. Driscoll, P.E., Law Environmental, Inc., Submittal of Engineering Drawing and Specifications, Camp Straus Dam, September 10, 1992
8. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, September 2, 1992
9. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, August 4, 1992
10. Letter to Jack S. Garren, P.E. from Thomas F. Biggs, P.E., Law Environmental, Inc., Report of Engineering Observations, Camp Straus Dam, July 22, 1992
11. Camp Straus Dam Inspection, July 7, 1992
12. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, July 2, 1992
13. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, May 11, 1992
14. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, December 16, 1991

15. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, December 2, 1991
16. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, August 12, 1991
17. Memo to T.H. Crawford from R.J. Gussman, Camp Straus Dam Project, May 29, 1991
18. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, March 18, 1991
19. Memo to S.M. Morrow from R.J. Gussman, Camp Straus Dam Inspection, March 1, 1990
20. Camp Straus Dam Project, 1989/1990 Work Completed

CAMP STRAUS— DAM: SPECIFICATIONS (7 items)

1. Construction Specifications Camp Straus Dam
2. Memo to S.M. Morrow from R.J. Gussman, Law Engineering Dam Safety, July 31, 1986
3. Law Engineering Testing Company, Report of Dam Safety Inspection, July 25, 1986
4. Construction Contract Documents for Dam Improvements, Camp Straus Dam, Harry Hendon and Associates, Inc. revised August 1983
5. Letter to Jack Garren from Harry Hendon and Associates, Inc., January 28, 1982
6. Construction Specifications for Dam Improvements, Camp Straus Dam, Harry Hendon and Associates, Inc., January 1982
7. Project area maps

CAMP STRAUS— EMPLOYEES (14 items)

1. Memo from Gary Wise to Mac Morrow, Camp Straus Supplies, May 3, 1994
2. Camp Straus Staff Recommendations for 1994
3. Patrol of Camp Straus, June 18, 1993
4. Employee Bulletin, June 7, 1993
5. Camp Straus Recreational Area, April, 8, 1993
6. Camp Straus Counselors, June 2, 1992
7. Employee Bulletin, August 9, 1991
8. Brezny Agenda, March 20, 1991
9. Camp Straus, 1991 – Season
10. P.H. Glatfelter Plant Rules, 1990
11. Employee Bulletin, May 12, 1988
12. Staff, May 12, 1988
13. Letters thanking organizations that put out a forest fire at camp Straus, May 2, 1979
14. First & Second Year, list of employees

CAMP STRAUS—GROUNDS (10 items)

1. Camp Straus Forestry Update, May 29, 1991
2. Camp Straus Logging Job Update, May 25, 1991
3. Forestry at Camp Straus, a Model Program, 1991
4. Safety Award, 1991
5. Camp Straus Forestry, Beetle Removal, 1990/91
6. Camp Straus, Pine Beetle, March 28, 1990
7. Item 4 – Camp Straus Landfill, November 9, 1987
8. EPA Potential Hazardous Waste Site, Preliminary Assessment, January 12, 1984
9. Waste Disposal Sites at Ecusta, including Camp Straus, 1978
10. Is Camp Straus A Potential Hazardous Waste Site? 1978

CAMP STRAUS— HISTORY (30 items)

1. Ecusta sells camp land to developer by Phil Alexander, Asheville Citizen-Times, June 25, 1997
2. Bulletin Board Notice to All Ecusta Employees, Sale of Camp Straus from Robert Lawrence, June 24, 1997
3. McKee to Buy Camp Straus Property by John Lanier, Transylvania Times, June 23, 1997
4. Deal may be near on park by Phil Alexander, Asheville Citizen-Times, February 24, 1997
5. Sale of Camp Straus brings back fond memories for couple by Phil Alexander, Asheville Citizen-Times, February 24, 1997
6. Bobbie Won The Blueberry Pie-eating Contest by Bobbie Sherrill Rimmer, Transylvania Times, June 24, 1996
7. Camp Harry H. Straus, We Take A Look Back In Pictures, Transylvania Times, June 20, 1996
8. Fourth of July by Mike Smith, Transylvania Times, June 17, 1996

9. Camp Harry H. Straus by Mike Smith, Transylvania Times, June 13, 1996
10. Straus to Be Sold to Florida Developer, by John Lanier, Transylvania Time, April 15, 1996
11. Remembering Camp Straus' Leagues, Festivals, Picnics by Pete Zamplas, Transylvania Times, August 29, 1994
12. Camp Sapphire, Transylvania Times, July 4, 1988
13. Olin Family Picnic, Camp Harry H. Straus, July 5, 1980
14. Camp Straus Dedicated At Ecusta Picnic, Asheville Citizen, July 5, 1951
15. Ecusta Picnic Program, July 5, 1948
16. Memo to Peter Callahan from H.W. Spinning, Attached Circular, September 15, 1945
17. Memo to H.H. Straus from A. Keith Pooser, Dangerous Hazard at Camp Sapphire, August 20, 1945
18. To Cal Skillman, Director of Employee Relations from Harry H. Straus, July 30, 1945
19. To Alton L. Gable, Supervisor of Employee Activities from Harry H. Straus, July 26, 1945
20. Letter to Harry H. Straus from National Recreation Association, July 25, 1945
21. Letter to Harry H. Straus from Champion Paper and Fibre Company, July 24, 1945
22. Letter to Champion Paper and Fibre Co. from Harry H. Straus, July 19, 1945
23. Letter to Harry H. Straus from Industrial Recreation Association, July 18, 1945
24. Letter to Harry H. Straus from Industrial Recreation Association, July 16, 1945
25. Letter to National Recreation Association from Harry H. Straus, July 12, 1945
26. Memo to J.O. Wells from HHS: IP: no, Camp Sapphire, July 9, 1945
27. Letter to Harry H. Straus from Austin M. Fisher, Labor Relations Consultant, July 6, 1945
28. Camp Sapphire Activities Association, Constitution and By Laws
29. Digest of Sapphire Questioning
30. Observations of attitude toward Camp Sapphire

EMPLOYEE ACTIVITIES 1983-1984 (Green notebook)

## BOX 56D— ECUSTA: OLIN ERA

### ECUSTA— OLIN ARTICLES (30 items)

1. Flexel Buys Olin Film, Transylvania Times, November 25, 1985
2. Group of investors buys Olin by Tom Nelson, November 16, 1985
3. Olin to lay off 130, Hendersonville Times-News, June 27, 1985
4. Get To Know S.P.C., M.R.P. And Just In Time, Olin Profile, May/June 1985
5. Olin Decision Due in 30 to 60 Days by Kathy Scruggs, May 8, 1985
6. Banking Firm Organizing Buy-Out of Olin Corp. Unit, Los Angeles Times, May 5, 1985
7. Ecusta Buyout, New York Times, March 30, 1985
8. Olin Corp. Chairman, Confidence Expressed in Ecusta's New Organization, Transylvania Times, February 25, 1985
9. Olin Agrees to Sell Paper Operations for \$130 Million, Wall Street Journal, January 17, 1985
10. Olin Paper Deal, New York Times, January 17, 1985
11. Olin: The Brevard Operation is but a Small Part of a Large, Diversified and 3F Widespread Business, Transylvania Times, June 18, 1979
12. Secondary Water Treatment Facility Completed at Olin, Hendersonville, Times-News, June 26, 1976
13. Olin Putting Back Clear Water, with Oxygen Restored into River, Transylvania Times, June 24, 1976
14. Olin Sees 1976 as Progressive Year, Hendersonville Times-News, February 27, 1976
15. Olin Corporation Expanded Two Divisions, Asheville Citizen Times, January 26, 1975
16. Transylvania, The State Magazine, January 1975
17. New Anti-pollution Unit in Operation at Olin, September 26, 1974
18. Olin Tells Plans to Control Pollutants, Asheville Citizen, April 18, 1973
19. Olin Corporation Cleaning Up, Editorial, Asheville Citizen, April 20, 1973
20. Olin Corp. to Dispose of Some Facilities, Asheville Citizen, November 17, 1972
21. Olin Corp. Profits Up, Asheville Citizen, April 20, 1972
22. Olin Begins Fourth Decade in WNC/Diversification, Quality Are Key Factors at Olin, Asheville Citizen-Times, January 31, 1971
23. Ecusta Waylite is Used in Printing World Communications Directory, Transylvania Times, January 5, 1967
24. Ecusta Waylite Paper Being Used for Printing of Bibles in Nation, Transylvania Times, June 30, 1966
25. Challenging Days for Cigarette Paper Makers, World Tobacco, June 1965
26. Olin's Ecusta Division Employs More Than 2,600, Asheville Citizen-Times, January 27, 1963
27. New Ecusta Giant at Work Investment \$6,500,000, Asheville Citizen, January 29, 1959
28. Ecusta Aids Cigarette Industry, Asheville Citizens Times January 19, 1958
29. Ecusta Corp. Expansion Planned in 1957 Will Cost Several Millions, Asheville Citizen, September 27, 1956
30. Olin Industries Establish New Research Laboratories, also, Ecusta Program of Expansion Is Pushed Rapidly

### ECUSTA— OLIN CELLOPHANE (13 items)

1. Olin to Make Cellophane at Ecusta Was Top News Story in Transylvania During 1949, Transylvania Times History Supplement, September 1991
2. Olin Film Division Will Close by Stella Trapp, Transylvania Times, May 16, 1985
3. The Cellophane Case and the New Competition George W. Stocking and Willard F. Mueller, American Economic Review, 1955
4. That Wonderful Transparency: The State Magazine, August 16, 1952
5. New Rival, Better Living: The Du Pont Employee Magazine, September-October 1951
6. Cellophane Plant in Operation: Product Pledged to Help Nation's Defense Efforts, Transylvania Times, August 30, 1951
7. First Cellophane, no source, June 11, possibly 1951
8. First Production of Film at Olin's Pisgah Forest Plant was in 1951, Transylvania Times, May 9, 1951
9. Olin May Begin Building Cellophane Plant in April, Asheville Citizen, March 7, 1950
10. Five Christmas Parties Given To Employees at Ecusta, Straus Says Cellophane Plant May Be Completed In '50, Start Pension Plan, Transylvania Times, December 29, 1949
11. Olin to Produce Cellophane at Ecusta: Plant Addition to Cost \$10 To \$20 Million, Asheville Citizen, December 2, 1949
12. Cellophane Will Be Produced At Pisgah Forest, Transylvania Times, December 1, 1949
13. Wrapped in Cellophane, Time Magazine, November 21, 1949
14. Olin Plant in WNC goes into Operation, undated

ECUSTA— OLIN COMMUNITY (9 items)

1. Combination of People, Land, Water Made Olin Corp Venture a Success, Asheville Citizen-Times, January 21, 1979
2. A Town and an Industry Go Forward Together, Asheville Citizen-Times, January 29, 1967
3. Resolution nominating Olin-Mathieson Chemical Corporation for corporate citizen award from the North Carolina Department of Archives and History by Transylvania County Historical Association
4. Our 37<sup>th</sup> Year of Progress at Pisgah Forest, Olin Fine Paper and Film Group tour information and napkin
5. Christmas Cards, undated (5)

ECUSTA— OLIN EMPLOYEES (29 items)

1. Former Ecusta Rod Department Employees Hold Reunion, Transylvania Times, October 28, 2010
2. Endless Belt: Employees Remember the Days Before the Division Closed its Doors, Transylvania Times, November 20, 1989
3. Interview with Garza Baldwin by Pete Shiflett, Transylvania Times, October 31, 1985
4. Ruling Issued in Olin Case by David Nivens and Olin Corp. Applauds Verdict by Ed Spears, Asheville Times, 1981
5. Layoff List, March 10, 1975
6. Robb, Lee Reassigned By Olin, Asheville Citizen, February 1, 1973
7. WNC Man Tapped By Citizens Assn., Asheville Citizen, March 16, 1972
8. James Towey Named Head of Olin Corp., Asheville Citizen, January 28, 1972
9. Olin's Gordon Grand Dies, Was President Since 1965, Transylvania Times, January 20, 1972
10. Gordon Grand Former Olin President, Dies, Asheville Citizen, January 18, 1972
11. Gordon Grand, 54, President of Olin, New York Times, January 17, 1972
12. All Employees at Pisgah Forest, re: death of Gordon Grand, January 17, 1972
13. Baldwin Heads Olin Division, Asheville Times, May 21, 1971
14. Businessman in the News: Garza Baldwin of Olin Corporation, North Carolina, November 1970
15. Kirk To Head Research at Olin's Ecusta Plant, Asheville Citizen, October 8, 1969
16. Olin's Brownell Retiring, Asheville Times, July 9, 1969
17. Arthur J. Loeb Dies, Leader in Industry and Civic Affairs, Transylvania Times, December 12, 1968
18. Arthur Loeb Dies; Ecusta Manager, Asheville Citizen-Times, December 6, 1968
19. When they get through with a job, there's nothing left but the ashes, advertisement 1964
20. One word from them and your business goes up in smoke, follow-up advertisement
21. Transylvania History: Olin to Honor Hanes, Transylvania Times, October 30, 1963
22. Pisgah Forest Plant to Be Dedicated As 'Hanes Works', the Hendersonville Times-News, October 29, 1963
23. Paper Industry Management Association Membership Card: John Brewer, 1962
24. Pass for Employee-Owned Passenger Vehicle: John Brewer, September 27, 1948
25. List of Guides for the Open House at Ecusta in April and May, 1959
26. An Editorial by John W. Hanes, President, May 23, 1952
27. Olin New Haven plant visitors interviewed to transfer to Pisgah Forest plant (24 total), undated
28. David Lea started experimenting with cigarettes early, undated
29. The one at the right is now known as Mr. Ecusta (Bob Matthews), undated

**Biographical Sketches & Photographs of Research & Development Dept., January 1953, including:**

Baldauf, Gunther H.	Grose, Gerald S.	Rhyne, Robert Y.
Brennan, James E.	Harris, Lloyd Q.	Rickards, James C.
Bryant, Earl O.	Johnson, Dorothy	Robinson, Mary Rice
Clarke, Lucy E.	Joliff, Charles C.	Schlosser, Matthew A
Dickson, Clifford Lyon	Kolman, Harry S.	Schur, Milton O.
Eggert, Eugene E.	Levy, Robert M.	Sigmon, Hugh Wm.
Ferrell, J. Frank	McDarris, Robert	Taylor, William F. Jr.
Glazener, Charles W.	Glazener, Thelma	Goldberger, John H.

ECUSTA— OLIN HISTORY (11 items)

1. About Olin, History, July 13, 2001
2. Ecusta Anniversary, Pisgah Forest Paper Manufacturer Celebrates 60 Years This Week Transylvania Times September 13, 1999

3. Special Edition Olin News, Forty Years Ago This Year, Land Alongside The Davidson River Was Chosen as Site For The New Ecusta Paper Plant, 1979
4. Ecusta--Forty Years Young and Still Growing, Transylvania Times, September 21, 1978
5. Letter to Mary Jane McCrary from A.N Warner, Manager, Employee Communications and Public Relations, June 19, 1978
6. Olin Recounts History of Ecusta Paper Division on Anniversary, Transylvania Times, May 9, 1974
7. History of Olin is a Story of Remarkable Progress and Growth, Transylvania Times, July 18, 1968
8. Plant Manufactured First American Cigarette Paper on September 2, 1939, Now Diversified, The E.S.C. Quarterly, Winter-Spring 1960
9. A New Industry is Born, reprinted through Courtesy of the Wachovia, January 8, 1952 (2 copies)
10. Olin: Ecusta Paper & Film Group, Why Flax Fibre? and Sparkling, transparent cellophane brochure
11. Olin Mathieson Chemical Corporation-Ecusta Paper Dividsion, No. 10 Paper Machine, building sketch

ECUSTA— OLIN LEGAL (1 item)

1. Frieda H. Rabkin, et all vs. Philip A. Hunt Chemical Corporation, Olin Corporation, et al. Decided September 23, 1985

ECUSTA—OLIN MATHIESON NEWS/OLIN NEWS (226 issues)

1. Olin Mathieson News, Volume I, No. XI, 1955 (1 issue)
2. Olin Mathieson News, Volume II, No. I-XII, 1956 (12 issues)
3. Olin Mathieson News, Volume III, No. II-XII, January missing, 1957 (11 issues)
4. Olin Mathieson News, Volume IV, No. 1-12, 1958 (12 issues)
5. Olin Mathieson News, Volume V, No. 1-8 and 10-12, September missing, 1959 (11 issues)
6. Olin Mathieson News, Volume VI, No. 2 and 5-12, January, March and April missing, 1960 (9 issues)
7. Olin Mathieson News, named changed to Olin News in May, Volume VII, No. 1-12, 1961 (12 issues)
8. Olin News, Volume VIII, No. 1-3; 5-8 and 10-12, 1962 (10 issues)
9. Olin News, Volume IX, No. 1-12, 1963 (12 issues)
10. Olin News, Volume X, No. 1-12, July/August combined issue, 1964 (11 issues)
11. Olin News, Volume XI, No. 1-10 and 12, July/August combined issue, November missing, 1965 (10 issues)
12. Olin News, Volume XII, No. 1-9 and 11-12, July/August combined issue, October missing, 1966 (10 issues)
13. Olin News, Volume XIII, No. 1-5 and 7-12, June missing, July/August combined issue, 1967 (10 issues)
14. Olin News, Volume XIV, No. 1-7 and 9-12, May/June combined issue, August missing, 1968 (10 issues)
15. Olin News, Volume XV, No. 1-5and 7-12, March/April combined issue, June missing, September/October combined issue, 1969 (9 issues)
16. Olin News, Volume XVI, No. 1-8 and 9, February/March combined issue, May/June combined issue, not published September, October or November, format changed starting with December 1970 (7 issues)
17. Olin News, Volume XVII, No. 1-6, published bi-monthly, 1971 (6 issues)
18. Olin News, Volume XVIII, No. 1-6, published bi-monthly, 1972 (6 issues)
19. Olin News, Volume XIX, No. 1-6, published bi-monthly, 1973 (6 issues)
20. Olin News, Volume XX, No. 1-6, published bi-monthly, includes Open House Issue and Anniversary Edition, 1974 (6 issues)
21. Olin News, Volume XXI, No. 1-4, published quarterly, 1975 (4 issues)
22. Olin News, Volume XXII, No. 1-4, published quarterly + Special Edition, 1976 (5 issues)
23. Olin News, Volume XXIII, No. 1 and 3-4, published quarterly, 1977 (4 issues)
24. Olin News, Volume XXIV, No. 1-4, published quarterly, 1978 (4 issues)
25. Olin News, Volume XXV, No. 1 (1 issue)
26. Olin Profile, Volume 1, No. 1, published bi-monthly, began May-June 1980 (4 issues)
27. Olin Profile, Volume 2, No. 1 and 3-4, published bi-monthly, March-April missing, 1981 (5 issues)
28. Olin Profile, Volume 3, No. 1-4 and 6, published bi-monthly, September-October missing, 1982 (5 issues)
29. Olin Profile, Volume 4, No. 1-6, published bi-monthly, 1983 (6 issues)
30. Olin Profile, Volume 5, No. 3-6, published bi-monthly, January-February and March-April missing, 1984 (4 issues)
31. Olin Profile, Volume 6, No. 1-3, published bi-monthly, ends with May-June issue, 1985 (3 issues)

ECUSTA— OLIN PRESS RELEASES (15 items)

1. Olin press release, Asheville Citizen-Times & Hendersonville Times-News, January 20, 1984
2. Olin press release, Asheville Citizen-Times, Transylvania Times & Hendersonville Times-News, September 26, 1980

3. Olin press release, Asheville Citizen-Times, January 9, 1979
4. Olin press release, Asheville Citizen-Times, January 9, 1978
5. Olin press release, Asheville Citizen-Times, 1977
6. Olin press release, Transylvania Times, May 16, 1977
7. Olin press release, Transylvania Times, January 25, 1977
8. Olin press release, Asheville Citizen-Times, January 5, 1977
9. Olin press release, Transylvania Times Bicentennial Edition, "Olin at Pisgah Forest...The Early Years", July 1, 1976
10. Olin press release, Transylvania Times Bicentennial Edition, "Energy and the Environment", July 1, 1976
11. Olin press release, Asheville Citizen-Times, Transylvania Times & Hendersonville Times-News, June 22, 1976
12. Olin press release, Asheville Citizen-Times, January 1976
13. Olin press release, Asheville Citizen-Times, January 25, 1974
14. Olin press release, Asheville Citizen-Times, "William F. Taylor, Jr..." April 10, 1972
15. Olin press release, Asheville Citizen-Times, "Lawrence H. Staples..." April 10, 1972, 2 copies vary slightly

ECUSTA— OLIN REFINING DEPARTMENT (17 items)

1. Seniority List, Refining Room April 19, 1976
2. Refining—Shift Schedule, June 30, 1975
3. Refining Schedule, March 11, 1974
4. Refining Department, September 3, 1973
5. Refining Room Schedule, June 18, 1973
6. Refining Schedule, April 30, 1973
7. Seniority List—Refining, March 16, 1973
8. Refining Department, October 30, 1972
9. Refining Department, September 18, 1972
10. Refining Schedule, March 6, 1972
11. Refining Department Schedule, March 22, 1971
12. Refining Department Schedule, February 15, 1971
13. Seniority List— Refiner Room, February 27, 1970
14. Time Book – 1965-1967
15. Time Book – 1963-1965
16. Time Book – 1961-1963
17. Time Book – 1959-1961 (2)

ECUSTA— OLIN SAMPLE PRODUCTS (5 items)

1. Nyalite Blue-White paper sample brochure, printed June 1988
2. Waylite Brite-White paper sample brochure, printed June 1988
3. Heavyweight Cigarette Paper Ecusta paper sample brochure, printed April 1986
4. Ecusta Bible Paper sample brochure, undated
5. Nyalite Neutral-White sample paper brochure, undated

ECUSTA— OLIN STRIKE HISTORY (5 items)

1. Olin Pact Ratified; Strike Averted by John Campbell, Jr., Asheville Citizen, October 13, 1980
2. Olin Corp. Workers End Strike, Asheville Citizen, January 21, 1980
3. Olin Workers Accept Firm's Contract Offer by Ed Seitz, Asheville Citizen, April 14, 1972
4. Vote on Monday Was 787 To 148, Terms Outlined, Transylvania Times, April 6, 1972
5. Olin Beginning Shutdown, Receiving Strike Notice, Transylvania Times, March 30, 1972

ECUSTA— OLIN TECHNICAL (11 items)

1. Olin Corporation Power and Water Department Statistics, 1975
2. Paper Trade Terms Glossary, Revised 1951
3. Machine Tenders Duties – 10 pages, undated
4. Machine Tenders Duties – 4 pages, undated
5. Operation of the Felt Conditioner, undated
6. Primary Function of the Machine Room, undated
7. Receiving the Stock, undated
8. Stock Conditions, undated



9. The Subject of Paper Making, undated
10. Basic steps in the making of Olin Cellophane, undated (2 copies)
11. A Concise Look at Machine Day Contributions, undated

ECUSTA— OLIN UNION (9 items)

1. Proposal for Membership Ratification Olin-UPI, Local No. 1971, Union-Company Negotiating Committees, November 7, 1974
2. Invitation to Formal Dedication of the New Union Hall, December 8, 1973
3. Salute to Paperworkers Local 1977, The Labor Advocate, August 1973
4. Olin Workers Report Progress on New Local 1971 Union Hall, The Labor Advocate, August 1973
5. Paperworkers Plan Dedication of New Ecusta Union Hall, The Labor Advocate, October 1973
6. Olin Paperworkers Dedicate New Union Hall December 8, The Labor Advocate, November 1973
7. Olin Employees Vote In Favor of Union By 1,141 To 486, Transylvania Times, November 25, 1971
8. Hourly Workers to Be Eligible to Cast Ballot, Transylvania Times, November 11, 1971
9. Why a Union at Olin? Letter from Paul Seagle, United Paper, May 10, 1969

**BOX 56D cont'd— ECUSTA: OLIN ERA REPORTS (5 items)**

1. Pulp and Papermaking, Olin: Ecusta Paper Division, papers from a course taught by Ecusta personnel, 1961-1962
2. Trademarks (4)
  - a. Trademark Development Ecusta Paper Division Olin Mathieson Chemical Corporation by Fred H. Brauer, In. Designers, December 1957
  - b. Trademark Development Ecusta Paper Division Olin Mathieson Chemical Corporation by Fred H. Brauer, In. Designers, June 1957
  - c. Olin Mathieson Chemical Corporation Registered Trademarks, sent January 8, 1957
  - d. Trademarks of Endless Belt Corporation, Last entry November 20, 1951

**BOX 56D cont'd**

UNITED PAPERWORKERS INTERNATIONAL UNION AGREEMENTS (9 items)

1. Olin, Effective April 3, 1972, to September 30, 1974
2. Olin, Effective November 11, 1974, to October 3, 1977
3. Olin, Effective October 3, 1977, to October 6, 1980
4. Olin, Effective October 6, 1980, to October 3, 1983
5. Olin, Effective October 3, 1983, to October 6, 1986
6. Ecusta Corporation, Effective September 16, 1985, to October 3, 1988
7. P.H. Galtfelter, Effective October 3, 1998, to October 7, 1991
8. P.H. Galtfelter, Effective October 7, 1991, to October 7, 1996
9. P.H. Galtfelter, Effective October 7, 1996, to October 1, 2001

**BOX 56D cont'd OLIN PUBLICATIONS (42 items)**

1. Olin: Ecusta Paper & Film Group, as of September 1982
2. Ecusta Paper & Film Group, 40 years Ago and Today: Our 40<sup>th</sup> Anniversary... an Overview, from the Chamber of Commerce, April 15, 1982
3. We continue our commitment...in the ongoing maintenance of air and water quality Olin Ecusta and Film Group, 1979
4. Olin Ecusta Paper and Film Group, Making the mountains of North Carolina Home, about 1980
5. Fibre Hi=Lites: March, April, June, July, August, September, October, November 1980 (8)
6. Olin Corporation Employee Handbook, effective April 3, 1972, to September 30, 1974
7. Olin Craftsmanship, Summer 1974
8. The President Forum Fall/Winter 1964
9. Olin Progress, January 1964
10. Olin Shareholder Quarterly, October 1963
11. Plain Talk About Technical Jobs at Olin, October 1963
12. Olin Progress, March 1962
13. Who discovers scientists in sneakers? Olin advertisement in Time, October 20, 1961
14. Song Book from the 41<sup>st</sup> Annual Convention of the Paper Industry Management Association in San Francisco, CA, June 7-9, 1960
15. Progress Report, 1960
16. Olin Mathieson Product Guide, 1959-1960
17. Olin Mathieson Progress: Review of Divisional Operations, April 1959
18. Olin Mathieson Progress, March 1959
19. Olin Mathieson Progress: Products by Division, December 1958
20. Olin Mathieson Chemical Corporation Product Guide, 1958
21. Olin Mathieson Chemical Corporation, 1955
22. This is Olin Mathieson, 1954
23. The Rise of the House of Olin; Fortune, December 1953
24. Olin Industries, Inc., August 1952
25. Cherokee Arrow, undated
26. Employees' Handbook, undated
27. Olin at Pisgah Forest, undated
28. Profile: Olin Corporation Fine Paper and Film Group, undated
29. Olin & The Environment in Western North Carolina, undated
30. Olin: Plain Talk About Careers, undated
31. Olin: This is Olin, undated
32. Olin Mathieson Facts, undated (5)
  - a. Beaumont, Texas, Plant
  - b. Doe Run Plant Organic Chemicals Division
  - c. International
  - d. Paper and Film Divisions
  - e. Western Brass Mills Division
33. Olin Aluminum: Pmal Plant Hannibal, Ohio
34. Ormet Corporation, undated (2)
  - a. Burnside, Louisianan Alumina Plant
  - b. Aluminum Reduction Plant Hannibal, Ohio
35. Ecusta, printed on Ecusta cigarette paper, undated
36. The Winchester Group of Olin, undated
37. Olin Brass: A Growth Story, undated

**BOX 56D cont'd OLIN PUBLICATIONS: OLIN MAGAZINE (14 items)**

1. Olin Magazine: 1973, No. 3
2. Olin Magazine: 1972, No. 3
3. Olin Magazine: 1972, No. 2
4. Olin Magazine: 1972, No. 1
5. Olin Magazine: 1971, No. 3
6. Olin Magazine: 1971, No. 2
7. Olin Magazine: 1970, No. 1
8. Olin Magazine: 1969, No. 2
9. Olin Magazine: 1969, No. 1
10. Olin Magazine: 1968, No. 3
11. Olin Magazine: 1968, No. 2
12. Olin Magazine: 1968, No. 1
13. Olin Magazine: 1967, Fall
14. Olin Magazine: 1967, Summer

**BOX 56D cont'd ECUSTA—OLIN MATHIESON NEWS/OLIN NEWS (226 issues)**

1. Olin Mathieson News, Volume I, No. XI, 1955 (1 issue)
2. Olin Mathieson News, Volume II, No. I-XII, 1956 (12 issues)
3. Olin Mathieson News, Volume III, No. II-XII, January missing, 1957 (11 issues)
4. Olin Mathieson News, Volume IV, No. 1-12, 1958 (12 issues)
5. Olin Mathieson News, Volume V, No. 1-8 and 10-12, September missing, 1959 (11 issues)
6. Olin Mathieson News, Volume VI, No. 2 and 5-12, January, March and April missing, 1960 (9 issues)
7. Olin Mathieson News, named changed to Olin News in May, Volume VII, No. 1-12, 1961 (12 issues)
8. Olin News, Volume VIII, No. 1-3; 5-8 and 10-12, 1962 (10 issues)
9. Olin News, Volume IX, No. 1-12, 1963 (12 issues)
10. Olin News, Volume X, No. 1-12, July/August combined issue, 1964 (11 issues)
11. Olin News, Volume XI, No. 1-10 and 12, July/August combined issue, November missing, 1965 (10 issues)
12. Olin News, Volume XII, No. 1-9 and 11-12, July/August combined issue, October missing, 1966 (10 issues)
13. Olin News, Volume XIII, No. 1-5 and 7-12, June missing, July/August combined issue, 1967 (10 issues)
14. Olin News, Volume XIV, No. 1-7 and 9-12, May/June combined issue, August missing, 1968 (10 issues)
15. Olin News, Volume XV, No. 1-5 and 7-12, March/April combined issue, June missing, September/October combined issue, 1969 (9 issues)
16. Olin News, Volume XVI, No. 1-8 and 9, February/March combined issue, May/June combined issue, not published September, October or November, format changed starting with December, 1970 (7 issues)
17. Olin News, Volume XVII, No. 1-6, published bi-monthly, 1971 (6 issues)
18. Olin News, Volume XVIII, No. 1-6, published bi-monthly, 1972 (6 issues)
19. Olin News, Volume XIX, No. 1-6, published bi-monthly, 1973 (6 issues)
20. Olin News, Volume XX, No. 1-6, published bi-monthly, includes Open House Issue and Anniversary Edition, 1974 (6 issues)
21. Olin News, Volume XXI, No. 1-4, published quarterly, 1975 (4 issues)
22. Olin News, Volume XXII, No. 1-4, published quarterly + Special Edition, 1976 (5 issues)
23. Olin News, Volume XXIII, No. 1 and 3-4, published quarterly, 1977 (4 issues)
24. Olin News, Volume XXIV, No. 1-4, published quarterly, 1978 (4 issues)
25. Olin News, Volume XXV, No. 1 (1 issue)
26. Olin Profile, Volume 1, No. 1, published bi-monthly, began May-June, 1980 (4 issues)
27. Olin Profile, Volume 2, No. 1 and 3-4, published bi-monthly, March-April missing, 1981 (5 issues)
28. Olin Profile, Volume 3, No. 1-4 and 6, published bi-monthly, September-October missing, 1982 (5 issues)
29. Olin Profile, Volume 4, No. 1-6, published bi-monthly, 1983 (6 issues)
30. Olin Profile, Volume 5, No. 3-6, published bi-monthly, January-February and March-April missing, 1984 (4 issues)
31. Olin Profile, Volume 6, No. 1-3, published bi-monthly, ends with May-June issue, 1985 (3 issues)

## **BOX 56E— P.H. GLATFELTER & PURICO ERAS**

### **ECUSTA— P.H. GLATFELTER ARTICLES (10 items)**

1. Glatfelter to cut capacity at Ecusta, Pulp & Paper, February 2000
2. Cigarette Paper producers' uncertain future, Pulp & Paper, May 1999
3. Glatfelter downsizing at Ecusta, Pulp & Paper, October 1998
4. P.H. Glatfelter Posts a Deficit, Cites Write-Down by Jonathan Welsh, Wall Street Journal, February 13, 1995
5. Glatfelter to eliminate 100 jobs, Wall Street Journal, February 10, 1994
6. Glatfelter, P H Company reports earnings for Qtr. to March 31, New York Times, April 14, 1988
7. Ecusta's Paper Processing Plant: Tour Given in Honor of French Broad River Week, Transylvania Times, September 10, 1987
8. Ecusta Sold to P.H. Glatfelter Company for \$149,177,857, Transylvania Times, April 16, 1987
9. Glatfelter Agrees to Buy Ecusta for \$149.2 Million, Wall Street Journal, April 14, 1987
10. Bulletin Board Notice, to all Ecusta Employees, News Release - Sale of Ecusta to P.H. Glatfelter, April 13, 1997

### **ECUSTA— P.H. GLATFELTER NEWSLETTERS (22 items)**

1. Ecusta Newsletter, September/October 1993
2. Ecusta Newsletter, July/August 1993
3. Ecusta Newsletter, May/June 1993
4. Ecusta Newsletter, April 1993
5. Ecusta Newsletter, March 1993
6. Ecusta Newsletter, February 1993
7. Ecusta Newsletter, January 1993
8. Ecusta Newsletter, December 1992
9. Ecusta Newsletter, November 1992
10. Ecusta Newsletter, October 1992
11. Ecusta Newsletter, September 1992
12. Ecusta Newsletter, August 1992
13. Ecusta Newsletter, July 1992
14. Ecusta Newsletter, June 1992
15. Ecusta Newsletter, May 1992
16. Ecusta Newsletter, April 1992
17. Ecusta Newsletter, March 1992
18. Ecusta Newsletter, February 1992
19. Ecusta Newsletter, January 1992
20. Ecusta Newsletter, December 1991
21. Ecusta Newsletter, December 1990
22. Ecusta Newsletter, June 1989

### **ECUSTA— P.H. GLATFELTER EMPLOYEES (10 items)**

1. Layoff List-Effective November 26, 2001
2. Ecusta's Robert Lawrence to Retire in 2000, Transylvania Times, July 3, 2000
3. Bulletin Board Notice to Fellow Employees from George H. Glatfelter II, December 7, 2000
4. Lay-off list, effective July 3, 2000
5. Ecusta Div. employees eligible for the early retirement enhancement program as of December 31, 1998
6. Ecusta Division employees not eligible for the early retirement enhancement program, as of December 31, 1998
7. Bumpable Job Preference List, 1998
8. Salaried employees electing VERP, September 30, 1998
9. Glatfelter's North Carolina Workers Ratify Excellent Five-Year Settlement, The Paperworker, February 1992
10. Ecusta votes to strike by Bruce Koehler, Asheville Citizen, October 3, 1988

### **ECUSTA— P.H. GLATFELTER MANAGEMENT PRESENTATION (1 item)**

1. Management Presentation, April 2001

### **ECUSTA— P.H. GLATFELTER PUBLICATIONS (7 items)**

1. Product Guarantee & Claims Manual for Printing and Specialty Papers, July 1998
2. Making the Mountains of North Carolina Home Brochure, December 1992
3. Ecusta, 7-Day Shift Schedule, 1989
4. Lightweight Papers catalog, undated
5. Pharmaceuticals pamphlet, undated
6. Buying printing paper is like sizing up an iceberg..., undated
7. Innovators through research & development – dedicated to the global tobacco industry, undated

ECUSTA— P.H. GLATFELTER PUBLICATIONS, BARKER (7 items)

1. The Barker, Winter 2000
2. The Barker, Winter 1999
3. The Barker, Summer 1998
4. The Barker, Winter 1998

ECUSTA— P.H. GLATFELTER SALE (2 items)

1. P.H. Glatfelter Co. said recently that it had reached an agreement to sell its Ecusta Division to RFS(US) Inc., email June 8, 2006
2. P.H. Glatfelter to Sell Ecusta Unit, Wall Street Journal, May 17, 2001

ECUSTA— P.H. GLATFELTER TECHNICAL (6 items)

1. Innovation at Ecusta: Cigarette Paper Process Innovation report/presentation, September 4, 1996
2. Ecusta Product Catalog, October 30, 1992-January 1993
3. Hints for Printing Waylite and Other Ecusta Lightweights, undated
4. Ecusta Fine Paper Specifications List, undated
5. Cover letter accompanying Existing Specialty Products list, undated
6. Cigarette Paper and Tipping report/presentation, undated

ECUSTA— PURICO: CHERRY TREE BULLETINS (28 items)

1. Cherry Tree Bulletin Board Notice, June 28, 2002
2. Cherry Tree Bulletin Board Notice, June 25, 2002
3. Cherry Tree Bulletin Board Notice, June 21, 2002
4. Cherry Tree Bulletin Board Notice, June 7, 2002
5. Cherry Tree Bulletin Board Notice, May 10, 2002
6. Cherry Tree Bulletin Board Notice, April 26, 2002
7. Cherry Tree Bulletin Board Notice, April 12, 2002
8. Cherry Tree Bulletin Board Notice, April 5, 2002
9. Cherry Tree Bulletin Board Notice, March 22, 2002
10. Cherry Tree Bulletin Board Notice, March 15, 2002
11. Cherry Tree Bulletin Board Notice, March 6, 2002
12. Cherry Tree Bulletin Board Notice, February 27, 2002
13. Cherry Tree Bulletin Board Notice, February 22, 2002
14. Cherry Tree Bulletin Board Notice, February 21, 2002
15. Cherry Tree Bulletin Board Notice, February 20, 2002
16. Cherry Tree Bulletin Board Notice, February 14, 2002
17. Cherry Tree Bulletin Board Notice, February 8, 2002
18. Cherry Tree Bulletin Board Notice, February 7, 2002
19. Cherry Tree Bulletin Board Notice, February 5, 2002
20. Cherry Tree Bulletin Board Notice, February 4, 2002
21. Cherry Tree, Bulletin Board Notice, January 31, 2002
22. Cherry Tree Bulletin Board Notice, January 30, 2002
23. Cherry Tree, Bulletin Board Notice, January 29, 2002
24. Cherry Tree Bulletin Board Notice, January 22, 2002
25. Cherry Tree Bulletin Board Notice, January 21, 2002
26. Cherry Tree Bulletin Board Notice, January 11, 2002
27. Cherry Tree Bulletin Board Notice, January 10, 2002
28. Cherry Tree Bulletin Board Notice, January 8, 2002





## **BOX 56F— ECUSTA: THE END**

### ECUSTA— 2008, DEMOLITION (2 items)

1. Ecusta Demolition Photos, November 7, 2008
2. Nearly 70 Years of History Coming Down by Derek McKissock, Transylvania Times, August 28, 2008

### ECUSTA— ARTICLES, 2004-2007 (10 items)

1. New Owners Support Service, Hendersonville Times-News by Leigh Kelley, December 19, 2007
2. Lawsuit Appealed, Transylvania Times, June 21, 2007
3. Ecusta Owners Struggle To Sell Huge Property by Carleigh Kate Knight, Transylvania Times, September 18, 2006
4. Tobacco lobby fumes over ban by Kerra L. Bolton, Asheville Citizen-Times, June 19, 2006
5. Former Ecusta Owner Glatfelter Playing 2 Roles, Transylvania Times, November 18, 2004
6. No Responses Filed by Plaintiffs Yet In Ecusta Fraud Allegations, Transylvania Times, November 15, 2004
7. Ecusta's disturbing destruction, Hendersonville Times-News, November 14, 2004
8. Trustee: Ecusta was intentionally ruined by Leigh Kelley, Hendersonville Times-News, November 10, 2004
9. Fraud Alleged in Sale, Operation of Ecusta, Transylvania Times, November 8, 2004
10. Official decries Ecusta closing, Asheville Citizen-Times, March 2, 2004

### ECUSTA—ARTICLES, MAY-DECEMBER 2003 (27 items)

1. Ownership Claim Made Before Ecusta Auction, Transylvania Times, December 4, 2003
2. Pieces of Ecusta up for Auction, Transylvania Times, November 27, 2003
3. Pulp Once Again Flowing Out of Ecusta Mill by Leigh Wills, Transylvania Times, November 3, 2003
4. New Owner Wants Ecusta Humming by Amy B. McCraw, Hendersonville Times-News, August 12, 2003
5. New Tech Completes RFS Ecusta Purchase by Leigh Wills, Transylvania Times, August 11, 2003
6. S.C. Company purchases Ecusta, Asheville Citizen-Times, August 9, 2003
7. Ecusta sale a done deal by Amy B. McCraw, Hendersonville Times-News, August 9, 2003
8. Ecusta decision pending by Amy B. McCraw, Hendersonville Times-News, August 1, 2003
9. Bankruptcy Court accepts bid, News in Brief, Pulp & Paper, August 2003
10. Ecusta deal scheduled to close, Asheville Citizen-Times, July 31, 2003
11. Boiler Shutdown at Ecusta Lays Off 12 by Leigh Wills, Transylvania Times, July 17, 2003
12. Board Agrees to Give Bell Support, Transylvania Times, July 14, 2003
13. Ecusta sale gets delayed by Harrison Metzger, Hendersonville Times-News, July 1, 2003
14. Court Approves Sale: Company Says Plans for Ecusta Moving Forward, Transylvania Times, June 9, 2003
15. Mill Closes, Town Reels, Raleigh News & Observer, June 8, 2003
16. New Tech closer to buying Ecusta, Hendersonville Times-News, June 5, 2003
17. Judge OKs bid for Ecusta, Asheville Citizen-Times, June 5, 2003
18. Proposal to buy Ecusta raises warning flags, Asheville Citizen-Times, May 27, 2003
19. Judge Expected to Rule on Ecusta Sale, Transylvania Times, May 26, 2003
20. Water plant: to buy, or not to buy?, by Leigh Kelley, Hendersonville Times-News, May 22, 2003
21. Loss of 350 local jobs reveals N.C. faults, Asheville Citizen-Times, May 21, 2003
22. S.C. Firm Eyes Business Park at Ecusta, Transylvania Times, May 19, 2003
23. S.C. firm has deal to buy Ecusta, Asheville Citizen-Times, May 16, 2003
24. Ecusta Restart Grows Slimmer, Transylvania Times, May 15, 2003
25. Judge says no to using Ecusta's collateral to run pollution system by Paul Nowell, Hendersonville Times-News, May 15, 2003
26. Ecusta: Attorney: TransAmerica has nothing to do with operation of plant, Asheville Citizen-Times, May 15, 2003
27. Ecusta environmental action awaits federal court ruling, Asheville Citizen-Times, May 1, 2003

### ECUSTA—ARTICLES, APRIL 2003 (18 items)

1. Judge Gives Ecusta Investors Time to Negotiate, Transylvania Times, April 28, 2003
2. Two Suitors interested in Ecusta, Asheville Citizen-Times, April 24, 2003
3. Ecusta has 2 potential buyers, Hendersonville Times-News, April 24, 2003
4. Leaders Approve \$3.7 Million Ecusta Loan, Transylvania Times, April 24, 2003
5. Two suitors interested in buying Ecusta, Asheville Citizen-Times, April 23, 2003
6. Ecusta to Be Back in Court Wed., Transylvania Times, April 21, 2003
7. Revival calls for smaller Ecusta mill, Asheville Citizen-Times, April 8, 2003

8. Ecusta Investors Given Last Chance by Judge, *Transylvania Times*, April 7, 2003
9. Revival plan calls for smaller Ecusta mill, *Asheville Citizen-Times*, April 7, 2003
10. Ecusta gets 'last chance', *Hendersonville Times-News*, April 5, 2003
11. Investors get last chance to save mill, *Asheville Citizen-Times*, April 5, 2003
12. Group set to bid on Ecusta today, *Hendersonville Times-News*, April 4, 2003
13. Judge gives investors 'last chance' to save paper mill by Paul Nowell, *Associated Press*, April 4, 2003
14. Investor Working on Deal for Ecusta, *Transylvania Times*, April 3, 2003
15. New venue will boost Ecusta case, *Hendersonville Times-News*, April 2, 2003
16. Group may make an offer on Ecusta, *Hendersonville Times-News*, April 2, 2003
17. County continues Ecusta sale talks, *Asheville Citizen-Times*, April 1, 2003
18. RFS Ecusta paper mill sold at auction, *Pulp & Paper*, April 2003

#### ECUSTA—ARTICLES, MARCH 2003 (28 items)

1. Ecusta saga continues with workers' protest, hearing: *Judge delays liquidating mill's equipment for one more week, transfers case to Charlotte*, *Hendersonville Times-News*, March 29, 2003
2. Officials try to block sale of equipment, *Hendersonville Times-News*, March 29, 2003
3. Thanks to a few, environmental calamity at Ecusta averted, *Asheville Citizen-Times*, March 29, 2003
4. Ecusta saga continues with workers' protest, hearing: *Former Employees protest, worry lost health insurance* by Harrison Metzger, *Hendersonville Times-News*, March 28, 2003
5. Ecusta sell-off delay sought, *Asheville Citizen-Times*, March 27, 2003
6. N.C. Officials try to block sale of Ecusta equipment by Harrison Metzger, *Hendersonville Times-News*, March 26, 2003
7. Ecusta Liquidation Brings \$3.6 Million in sales, *Transylvania Times*, March 24, 2003
8. Put Puri out of the picture, *Hendersonville Times-News*, March 23, 2003
9. Trustee: Puri has conflicts by Harrison Metzger, *Hendersonville Times-News*, March 22, 2003
10. Prospects for finding Ecusta buyer dwindle, *Asheville Citizen-Times*, March 21, 2003
11. Ecusta Mill Liquidation Proceeds, *Transylvania Times*, March 20, 2003
12. Paper mill reaches the end of the line, *Hendersonville Times-News*, March 20, 2003
13. Ecusta on verge of liquidation, *Hendersonville Times-News*, March 19, 2003
14. Mill Told By DENR to Remove Hazardous Waste, *Transylvania Times*, March 18, 2003
15. Commission Rejects \$350,000 contract, *Transylvania Times*, March 17, 2003
16. See that two rivers stay clean, editorial, March 12, 2003
17. Toxic threat to WNC rivers still looms at Ecusta, *Mountain Xpress*, March 5-11, 2003
18. Will work for (lower) wages, *Mountain Xpress*, March 5-11, 2003
19. Taking Care of Business: High stakes game ends, but who took the kitty? By Cecil Bothwell, *Mountain Express*, March 5-11, 2003
20. Ecusta Systems Ordered To Be Kept On, *Transylvania Times*, March 10, 2003
21. Systems must stay running at Ecusta, *Hendersonville Times-News*, March 8, 2003
22. Ecusta plant back on the auction block, *Asheville Citizen-Times*, March 4, 2003
23. Botched sale leaves Ecusta in limbo, *Hendersonville Times-News*, March 4, 2003
24. Orders Force Mill to Keep Environmental Systems On, *Transylvania Times*, March 3, 2003
25. Ecusta environmental systems to operate despite mill sale failure, *Asheville Citizen-Times*, March 1, 2003
26. Puri causes big stink, *Special Ecusta/French Broad River edition of Darts & Laurels*, March 1, 2003
27. Ecusta deal falls through, *Hendersonville Times-News*, March 1, 2003
28. Ecusta paper mill ready to go on sale, *Pulp & Paper*, March 2003

#### ECUSTA—ARTICLES, JANUARY-FEBRUARY 2003 (22 items)

1. Ecusta ordered to keep systems on, *Hendersonville Times-News*, February 28, 2003
2. Ecusta Told to Cease Operations, *Transylvania Times*, February 27, 2003
3. Ecusta buyer told to keep environmental systems on, *Asheville Citizen-Times*, February 27, 2003
4. AG says he'll file suit to stop sale of Ecusta, *Hendersonville Times-News*, February 27, 2003
5. Upkeep ordered for Ecusta facilities by Mark Barrett, *Asheville Citizen-Times*, February 27, 2003
6. Ecusta sale may be delayed by State Attorney General, *Asheville Citizen-Times*, February 27, 2003
7. N.C. attorney general vows to fight pollution at Ecusta, *Hendersonville Times-News*, February 26, 2003
8. Pollution concerns may delay Ecusta sale, *Asheville Citizen-Times*, February 26, 2003
9. Action may be taken to ensure environmental laws are followed at Ecusta plant, *Asheville Citizen-Times*, February

26, 2003

10. Make Puri keep the river clean, Hendersonville Times-News, February 26, 2003
11. Ecusta: Total shutdown Friday, Hendersonville Times-News, February 25, 2003
12. Puri Wants to Sell Ecusta as a Whole, Transylvania Times, February 24, 2003
13. Bankrupt mill needs new owner, Hendersonville Times-News, February 21, 2003
14. Ecusta bidder wants more time by Mark Barrett, February 21, 2003
15. Nat Puri's Nephew Comes out on Top, Transylvania Times, February 20, 2003
16. Puri nephew top Ecusta bidder by Mark Todd, Hendersonville Times-News, February 18, 2003
17. Many hopes pinned on Ecusta paper mill auction by Mark Barrett, Asheville Citizen-Times, February 14, 2003
18. Sale of Paper Mill to go Ahead, CEO Says, Greensboro News Record, February 1, 2003
19. CEO's leaving won't affect Ecusta by Mark Todd, Hendersonville Times-News, January 31, 2003
20. Ecusta goes to auction block, by Mark Todd, Hendersonville Times-News, January 9, 2003
21. Plant's unfinished business: Who will clean up waste, prevent environmental disaster? by Wade Rawlins, Raleigh News & Observer, January 5, 2003
22. Auction of Ecusta plant gets go ahead by Tim Reid, Asheville Citizen-Times, January 4, 2003

#### ECUSTA— ARTICLES, NOVEMBER-DECEMBER 2002 (34 items)

1. Ecusta CEO speculates on future of the plant by Leigh Kelley, Hendersonville Times-News, December 31, 2002
2. Ex-workers resigned to auction of Ecusta by Joel Burgess, Hendersonville Times-News, December 29, 2002
3. Ecusta fate still up in the air by Joel Burgess, Hendersonville Times-News, December 28, 2002
4. Ecusta mill auction to proceed without bankruptcy trustee by Jon Ostendorff, December 27, 2002
5. Talks to restart Ecusta plant stall, set to resume January 6, Asheville Citizen-Times, December 17, 2002
6. RFS Ecusta paper mill under investigation, December 24, 2002
7. Ecusta Hopes To Sell Assets at Auction by Leigh Wills, Transylvania Times, December 23, 2002
8. Some jobless to see benefits end soon by Tony Mator, Hendersonville Times-News, December 23, 2002
9. Ecusta: Workers, creditors skeptical, by Mark Todd, Hendersonville Times-News, December 20, 2002
10. Workers look to next week to decide Ecusta's fate by Mark Todd, Hendersonville Times-News, December 20, 2002
11. Ecusta to go on auction block by Mark Todd, Hendersonville Times-News, December 19, 2002
12. Adults use BRCC to get leg up by Mark Todd, Hendersonville Times-News, December 16, 2002
13. Ecusta talks resume by Mark Todd, Hendersonville Times-News, December 13, 2002
14. Ecusta's future remains uncertain, Asheville Citizen-Times, December 13, 2002
15. Could be last shot at Ecusta talks by Mark Todd, Hendersonville Times-News, December 11, 2002
16. Ecusta Hopes To Start Up This Month by Leigh Wills, Transylvania Times, December 2, 2002
17. Ecusta reopens talks by Mark Todd, Hendersonville Times-News, November 30, 2002
18. Ruling vindicates union's actions, letter to the editor from Jerry Johnson, November 29, 2002
19. Ecusta may make effort to reopen by Mark Todd, Hendersonville Times-News, November 28, 2002
20. City Tycoon Rips Into US Strikers by Mike Matthews, November 27, 2002
21. Ecusta's Puri defends choices by Harrison Metzger, Hendersonville Times-News, November 25, 2002
22. Ecusta requests more talks by Harrison Metzger, Hendersonville Times-News, November 23, 2002
23. Ecusta promises effort for river by Harrison Metzger, Hendersonville Times-News, November 21, 2002
24. Pollution controls preserved at Ecusta, Asheville Citizen-Times, November 21, 2002
25. State sounds alarm over Ecusta waste by Harrison Metzger, Hendersonville Times-News, November 19, 2001
26. Taxpayers may shoulder cost of Ecusta cleanup: Closed paper mill poses threat to rivers, Asheville Citizen-Times, November 18, 2002
27. DENR, Ecusta Face Each Other In Court by Leigh Wills, Transylvania Times, November 18, 2002
28. Judge tells Ecusta, state to work on agreement to keep waste systems running by Clarke Morrison, Asheville Citizen-Times, November 18, 2002
29. Environmental officials push for a court order, WLOS, 6 P.M. News, November 18, 2002
30. Ecusta stops workers' comp by Mark Todd, Hendersonville Times-News, November 16, 2002
31. Ex-Ecusta workers gain more benefits by Mark Todd, Hendersonville Times-News, November 13, 2002
32. Labor board backs Ecusta by Mark Todd, Hendersonville Times-News, November 13, 2002
33. Ecusta's future still uncertain by Mark Todd, Hendersonville Times-News, November 7, 2002
34. Ecusta to be able to pay some bills by Mark Todd, Hendersonville Times-News, November 1, 2002

#### ECUSTA— ARTICLES, SEPTEMBER-OCTOBER 2002 (26 items)

1. Ecusta seeks OK for payment, Asheville Citizen-Times, October 31, 2002
2. Paper mills says it owes money to 1,700 creditors, the Associated Press, Charlotte Observer, October 30, 2002
3. Ecusta has nearly 2,000 creditors by Mark Todd, Hendersonville Times-News, October 30, 2002
4. Paper mills may get new name, ownership, Charlotte Observer, October 28, 2002
5. Ecusta workers gather to share lunch by Mark Todd, Hendersonville Times-News, October 27, 2002
6. Puri getting out of Ecusta by Mark Todd, Hendersonville Times-News, October 26, 2002
7. AG goes to court over Ecusta pollution worries, Asheville Citizen-Times, October 26, 2002
8. Paper mill files for Chapter 11 bankruptcy, the Associated Press, Charlotte Observer, October 25, 2002
9. Ecusta: Former employees left wondering by Jonathan Rich, Hendersonville Times-News, October 25, 2002
10. Ecusta: Story unfolds with Chapter 11 by Mark Todd, Hendersonville Times-News, October 25, 2002
11. Ecusta reportedly seeks bankruptcy protection by Mark Todd, Hendersonville Times-News, October 24, 2002
12. Ecusta's future maybe clearer in coming weeks by Mark Todd, Hendersonville Times-News, October 23, 2002
13. Ecusta to sustain wastewater system, Asheville Citizen-Times, October 18, 2002
14. In arrears, lights out, Duke to shut off Ecusta's power if it does not settle bill by Friday by Mark Todd, Hendersonville Times-News, October 17, 2002
15. State AG, Ecusta collide over plant electricity, environmental concerns, Asheville Citizen-Times, October 17, 2002
16. RFS Ecusta Begins Complete Shutdown by Leigh Wills, Transylvania Times, October 17, 2002
17. Efforts benefit former workers by Mark Todd, Hendersonville Times-News, October 9, 2002
18. Ecusta ponders appeal of ruling by Mark Todd, Hendersonville Times-News, October 3, 2002
19. Former Ecusta workers to receive benefits, Asheville Citizen-Times, October 2, 2002
20. Pulp Fiction by Irwin Speizer, Business North Carolina, October 2002
21. No decision on Ecusta benefits by Jonathan Rich, Hendersonville Times-News, September 24, 2002
22. Ecusta benefits hearing draws crowd, Asheville Citizen-Times, September 24, 2002
23. Ecusta workers pack hearing; was it layoff or lockout? by Tim Reid, Asheville Citizen-Times, September 23, 2002
24. State questions Ecusta promise on waste by Harrison Metzger, Hendersonville Times-News, September 19, 2002
25. Ecusta Shutdown Captures Interest of DENR's Attention by Leigh Wells, Transylvania Times, September 12, 2002
26. Former Ecusta workers to learn status of benefits, Asheville Citizen-Times, September 7, 2002

#### ECUSTA— ARTICLES, JANUARY-AUGUST 2002 (21 items)

1. Ecusta jobless benefits disputed, Asheville Citizen-Times, August 28, 2002
2. Loss of jobs at Ecusta bruises economy, hearts, Asheville Citizen-Times, August 26, 2002
3. Ecusta To Close Between October 22 and November 4 by Leigh Wills, Transylvania Times, August, 26, 2002
4. Ecusta paper mill shutdown date set, Asheville Citizen-Times, August 24, 2002
5. Ecusta closing sinks spirits in Brevard, Asheville Citizen-Times, August 17, 2002
6. Workers bid farewell to Ecusta, Asheville Citizen-Times, August 16, 2002
7. Ecusta To Close By The End of Today by Leigh Wills Transylvania Times, August 15, 2002
8. Ecusta workers preparing for plant's closing, Asheville Citizen-Times, August 14, 2002
9. Ecusta workers face disheartening array of unpalatable choices, an editorial, Asheville Citizen-Times, August 14, 2002
10. Ecusta plans to close, Asheville Citizen-Times, August 13, 2002
11. Ecusta's Closure Could Be Imminent by Leigh Wills, Transylvania Times, August 5, 2002
12. Ecusta's crisis could end with plants shutdown, Asheville Citizen-Times, August 3, 2002
13. New paper orders save 250 Ecusta jobs, for now, Asheville Citizen-Times, July 4, 2002
14. Ecusta plans 62 additional layoffs, Pulp & Paper, July 2002
15. Job losses threaten Transylvania's future, Asheville Citizen-Times, March 17, 2002
16. Changing Economy concerns residents, Asheville Citizen-Times, March 17, 2002
17. The right opportunity by Brandy Fisher, Tobacco Reporter, March 9, 2002
18. Ecusta's Labor Discussions Will Resume March 19, by Leigh Wills, Transylvania Times, February 28, 2002
19. Ecusta officials try a new approach by Kim McConnell, Hendersonville Times-News, February 5, 2002
20. Puri pledges to defy US unions by Mike Matthews, Nottingham Evening Post, January 28, 2002
21. Research Paints Profile of Ecusta's Nathu Ram Puri by John Turner, from "a small local paper," January 2002

#### ECUSTA— ARTICLES, 2001-2000 (7 items)

1. 600+ Strike at Ecusta Mill In North Carolina, Pulp & Paper, December 2001
2. Ecusta management and union are far apart by Mark Barrett, Asheville Citizen-Times, October 17, 2001
3. Ecusta Plant Press Releases, from Pace Union, November and October 2001

4. Puri: Employee Concessions are Necessary, by Leigh Wills, Transylvania Times, October 18, 2001
5. Puri Tells Why Ecusta Needs Concessions from Employees, a Letter to the Community by Nathu R. Puri, Transylvania Times, October 18, 2001
6. Ecusta Plant being sold to British firm, Mark Barrett, Asheville Citizen-Times, May 16, 2001
7. Lord Paul saved \$10 billion in taxes, The Hindustan Times, New Delhi, India, June 20, 2000

ECUSTA— ARTICLES, UNDATED (6 items)

1. Ecusta: Company could leave dangerous chemicals if it abandons plant by Clarke Morrison, Asheville Citizen-Times
2. Former Ecusta workers plan to rally by Harrison Metzger, Hendersonville Times-News
3. Plan would change output by Jonathan Rich, Hendersonville Times-News
4. Ecusta and employees left in limbo by Harrison Metzger, Hendersonville Times-News
5. Ecusta mill deal not yet final by Jonathan Rich, Hendersonville Times-News
6. County declines Ecusta offer by Harrison Metzger, Hendersonville Times-News

ECUSTA— COMPANY'S FINAL OFFER FROM PURI (2 items)

1. RFS Ecusta, Inc., Company's Final Offer, January 17, 2002
2. Company's Final Offer, September 30, 2001

ECUSTA— ENVIRONMENTAL (4 items)

1. Ecusta Cleanup Nearing The End by Mark Todd, Transylvania Times, February 28, 2011
2. Officials Give Davidson River Neat the Former Ecusta Site Clean Bill of Health by Derek McKissock, Transylvania Times, July 27, 2009
3. No Major Unpleasant Surprises, So Far by Derek McKissock, Transylvania Times, July 13, 2009
4. Ecusta Environmental action awaits federal court ruling, Asheville Citizen-Times, May 1, 2003

ECUSTA—UNION, PACE (Paper, Allied-Industrial, Chemical & Energy Workers International Union) (67 items)

1. Brevard Community Church Buys Union Hall by Jana Jacobs, Transylvania Times, October 11, 2004
2. Parade/Special Event Application and Permit, Ronnie Stiles, March 28, 2003
3. Election Notice, March 18, 2003
4. Union officials left scratching heads, Mountain Xpress, March 5-11, 2003
5. Union Still Hoping to Buy Ecusta Mill, Transylvania Times, March 6, 2003
6. Bankruptcy Auction, Re: RFS Ecusta and RFS US Inc., February 18, 2003
7. Urge court to sell plant as one unit by Phillip Gibson and Mike Cody, February 12, 2003
8. Tammy :) It's Official, WLOS Evening News, 6 P.M., Asheville, January 6, 2003
9. Proposed Budget, Local 2-1971 for the Year 2003
10. Tammy :) A Delaware judge hears motions concerning the possible auction of the Ecusta Plant in Transylvania County, on WLOS 6 P.M. news, December 27, 2002
11. From: Steven H. Smith, to Skeleton Crew, subject FW updates, December 18, 2002
12. From Robert E. Smith to Steven H. Smith, December 6, 2002
13. Letter to D. Eugene Webb, Jr., and Vivieon E. Kelley from Christian L. Raisner, Van Bourg, Weinberg. Roger and Rosenfeld, November 21, 2002
14. Letter To all Ecusta workers, family members, friends and neighbors from Dave Cantwell, October 4, 2002
15. To Salaried Employees, from R.A. Wall, subject: WARN Act Obligations, September 30, 2002
16. Letter from Robert E. Smith to Boyd Young, President PACE International Union, September 2, 2002
17. Letter from Steven H. Smith to Fellow Ecusta Employees, June 14, 2002
18. Letter from Steven H. Smith to Fellow Employees, June 13, 2002
19. Letter to Brothers and Sisters of PACE Local 2-1971 from Robert E. Smith, June 7, 2002
20. Letter from Steven H. Smith, Chief Operating Officer, RFS Ecusta, Inc. to Robert E. Smith, PACE Workers International Union, May 17, 2002
21. Memo from Mike Kirby to Jim McMillan and Steven H. Smith, May 10, 2002
22. Letter from Angela G. Elliott, recording secretary, Local 2-1971 to Brothers and Sisters, regarding change to by-law, April 26, 2002
23. Results of Election held on April 18<sup>th</sup> and 19<sup>th</sup>, April 26, 2002
24. Ecusta labor contract talks halt, Asheville Citizen-Times, April 24, 2002
25. Company Offer as of April 23, 2002
26. Ecusta talks start, 330 layoffs loom, Asheville Citizen-Times, April 22, 2002

27. Union Proposal, April 22, 2002
28. Letter from Steven H. Smith to Dear Fellow Ecusta Employees, April 19, 2002
29. Letter to Robert E. Smith, PACE Workers International Union, from Steven H. Smith, Ecusta officer, faxed April 17, 2002
30. Ecusta company offer as of March 19, 2002 compared to offer as of September 30, 2001, April 17, 2002
31. Letter to Steven Smith, Chief Operating Officer RFS Ecusta from Robert E. Smith, Vice President and Regional Director, PACE Workers International Union, April 11, 2002
32. Letter to Jim McMillan, R.F.S. Ecusta from Howard L. Marsh, Department of Labor, April 9, 2002
33. Memo, To All Employees and Retires, Summary Annual Reports, April 2002
34. Ecusta labor talks take a brief hiatus, Asheville Citizen-Times, March 21, 2002
35. Ecusta contract negotiations get off to slow start, Asheville Citizen-Times, March 20, 2002
36. Opening Statement, Title: The Long Term, by Steve Smith, March 18, 2002
37. Ecusta strikers awarded benefits for time off job, Asheville Citizen-Times, February 12, 2002
38. Ecusta talks back in mediation, Asheville Citizen-Times, February 6, 2002
39. Breakdown of \$75 million that Mr. Puri needed for capital acquisitions by Steve, January 30, 2002
40. An open letter to Ecusta employees, from Steven H. Smith, January 23, 2002
41. Letter to Fellow Ecusta Associates from Steve Smith, January 19, 2002
42. To: All Employees, From: Steven Smith, January 9, 2002
43. Letter from Nat Puri, Ecusta to Anna Yount, Transylvania County Library regard the closing of Ecusta, January 8, 2002
44. Ecusta's Future Hinges On Labor Contract by Paul Clark, Asheville Citizen-Times, January 5, 2002
45. Memorandum to all Ecusta Employees, from Nat Puri, Future of Ecusta, January 4, 2002
46. Email to Ecusta from Jan Holden, Changes—Compensation and Benefits, December 21, 2001
47. Important Notice, To All Salaried Employees, December 11, 2001
48. The PACE AFL-CIO Local 2—1971 Newsletter, December 2001
49. Letter to Ecusta Employees from David Poor, Mill Manager, RFS Ecusta Inc., October 30, 2001
50. Letter to Editor from Harold Huffman, International Representative PACE International Union, October 22, 2001
51. Letter from Jerry L. Stuart, President, Local 2-1971 to Whom It May Concern, October 18, 2001
52. Inter-office Memo to all salaried employees, from R.A. Wall, subject: work schedule, October, 11, 2001
53. Notice from Jerry L. Stuart, President, Local 2-1971 to Brothers and Sisters, concerning strike vote, October 9, 2001
54. Newsletter from PACE Local 2-1971, News from the Hall by Angela Elliott/Recording Secretary, October 2001
55. Newsletter from PACE Local 2-1971, Ecusta on Strike, October 2001
56. Memorandum: Domestic Hourly-Paid Employees of the Ecusta Division, July 17, 2001
57. To All Pisgah Forest Bargaining Unit Employees, from Bill Yanavitch, Vice President Human Resources, subject, sale of Ecusta to RFS Ecusta Inc., May 16, 2001
58. Old Contract—New Contract—Our Loss, based on the inter-office memo of April 30, 2001
59. Inter-Office Memo to Nat Puri, from Doug Bradburn, David Poor, Subject, Cost Reduction, April 30, 2001
60. PACE Vice President Robert Smith said the union disagrees with the ruling and is considering an appeal, undated
61. Letters to Santa from Steve Smith, Chief Financial Officer and Robert Smith, PACE, undated
62. House Rules, The union has no insurance coverage for picket duty, undated
63. Local 1971 Union Hall Rules, PACE, undated
64. PACE, Picket Rules
65. PACE Intl. Union Says Foreign Owner of North Carolina Paper Plan Trying to Gouge Workers Again, undated
66. To All Truckers, as you can see, we the employees at RFS Ecusta is on STRIKE!!!!, undated
67. Notice to all strikers concerning not picketing the Environmental Testing Building, undated

#### ECUSTA— UPDATES, COMMISSIONERS/COMMUNITY (3 items)

1. Community Briefing: Building a Future for Ecusta, January 8, 2002
2. Follow-Up This Morning's Meeting, Memo to Department Heads from Artie (Wilson), January 8, 2002
3. Transylvania County Board of Commissioners, RFS Ecusta Update, January 7, 2001

#### RFS ECUSTA— LEGAL, 2001-2004 (7 items)

1. RFS Ecusta, Inc., debtor in possession and Langdon M. Cooper, Chapter 7 Trustee and Pace International Union, Decision and Order, August 31, 2004
2. United States District Court, Local 2-1971 of Pace International Union v. RFS Ecusta, October 9, 2002
3. Employment Security Commission of North Carolina, Leonard P. Pressley, et al, claimant and RFS Ecusta Inc.

employer, Decision, October 1, 2002

4. Employment Security Commission of North Carolina, Terry L. Griffin, Claimant and RFS Ecusta Inc. Employer, Decision, December 19, 2001
5. Employment Security Commission of North Carolina, Terry L. Griffin, et all, Claimant, and RFS Ecusta Inc. Employer, Notice of Hearing, November 2, 2001
6. State of North Carolina, County of Transylvania, RFS Ecusta, Inc., Plaintiff v. Paper Allied Industrial and Chemical and Energy Workers International Union, Local No. 21971, Complaint and Affidavit, October 30, 2001
7. State of North Carolina, County of Transylvania, RFS Ecusta Inc., Plaintiff v. Paper Allied Industrial and Chemical and Energy Workers International Union, Local No. 21971, Temporary Restraining Order, October 29, 2001



**BOX 57A—ECUSTA: DVDs (19 items)**

ECUSTA: THE FIRST 50 YEARS (2 copies)

THE GLATFELTER STORY: 150 YEARS OF SUSTAINABILITY

K&L GATES LLP (2 items)

(Z: Businesses\_Industry/Ecusta Documents/Ecusta Brownfield&SuperfundDocs/K&L Gates\_Ecusta)

1. Notices of Intent to Redevelop Brownfields Property Located at 1 Ecusta Road-Tracts A-D
2. Notices of Intent to Redevelop Brownfields Property Located at 1 Ecusta Road-Tract D

SHAW ENGINEERING REPORTS (12 items)

(Z: Businesses\_Industry/Ecusta Documents/Ecusta Brownfield&SuperfundDocs/Shaw Engineering Reports)

1. Demolition Work Plan Buildings 56 & 58, April 2009
2. Draft\_Final TCRA Slab Investigations Report, October 2010
3. Final Process Sewer & Drainage System TRCA Completion Report, January 2011
4. Final Redevelopment Areas Remedial Action Plan, July 2011
5. Final Time Critical Removal Action Work Plan, December 2008
6. Final EC Building Remedial Action Plan, May 2011
7. Final Engineering Evaluation\_Cost Analysis, February 2011
8. Final\_TCRA Completion Report Olin Disposal Area, May 2009
9. Final\_TCRA Completion Report\_Rifle Range, July 2009
10. Quality Assurance Project Plan, May 2008
11. Site Specific Health & Safety Plan, May 2008
12. Work Plan Electrochemical Building Phase I EE/CC Assessment, August 2008

U.S. EPA REGION 4\_ECUSTA MILL (2 items)

(Z: Businesses\_Industry/Ecusta Documents/Ecusta Brownfield&SuperfundDocs/U.S. EPA Region 4 Ecusta Mill)

1. Administrative Record\_Ecusta Mill\_November 2010
2. Administrative Record\_Ecusta Mill\_October 2009

**BOX 57B—ECUSTA: PROOF SHEETS, PEOPLE** (not scanned)

**BOX 57C—ECUSTA: PROOF SHEETS, MISCELLANEOUS (not scanned)**

**BOX 57D—ECUSTA: ENDLESS BELT SCRAPBOOK – RUTH S. GROGAN (1 item)**

1. 1939-1984 Loom Room Endless Belt Department

**BOX 57E—ECUSTA: ENDLESS BELT SCRAPBOOKS – RUTH S. GROGAN (2 items)**

1. Gray Scrapbook—Photographs, Newsletters, Newspaper Articles, Obituaries
2. Black Scrapbook—Endless Belt Reunions

**BOX 57F****EARLY BUSINESSES & SITE INVESTIGATION BINDERS & LEDGERS (10 items)**

1. Binder 1: Letters and cables J.E. Serrine & Company, includes document inventory, in reverse order, May 18-December 22, 1937
2. Binder 2: Report Plant Site Investigation for the Champagne Paper Corporation, New York City, J.E. Serrine & Company Engineers, includes abstract, 1937
3. Report on Plant Locations prepared for Champagne Paper Corporation, Seaboard Air Line Railway in the Sand Hill-Piedmont area, 1936
4. Binder 6: Advertisements, brochures and correspondence between Champagne Paper Company and various Real Estate and other agencies for sites in Linden and Newark, NJ, includes document inventory, 1933-1938
5. Champagne Paper Corporation, Certificate of Incorporation, August 5, 1930, By-Laws and minutes of meetings from August 27, 1930, to January 18, 1934
6. Ebco Machine Corporation, By-Laws, Minutes from February 28, 1920 to February 4, 1935, Certificate of Dissolution of Ebco Machine Corporation, February 28, 1935
7. Endless Belt Corporation, Certificate of Incorporation of Endless Belt Corporation, October 9, 1918, By-Laws, Minutes of Meeting of Stockholders of Endless Belt Corporation from January 18, 1921 to July 8, 1939
8. A Study of Various Cigarette Papers Relative to Their Suitability for the Manufacture of Chesterfield Cigarettes by L.F. Dixon, note: Dixon later worked for Ecusta, March 31, 1931
9. Boucher Cork and Machine Co., By-Laws, Minutes of Meetings of Stockholders from January 2, 1915 to April 5, 1926
10. Boucher Cork and Machine Company, Minute Book, includes the certificate of incorporation, the by-laws certificate of increase and receipts, February 15, 1908, to March 7, 1913

**BOX 57G—ECUSTA: STRAUS ERA BOOKS AND LEDGERS (8 items)**

1. Ecusta History, 1937-1980 by A.W. Tucker. Mac Morrow's edited copy
2. Binder 4: Office Building documents related to interior systems and furnishings, 1938-1939
3. Binder 7: Correspondence and supporting charts, brochures and information, includes document inventory, in reverse order, December 1937-September 1938
4. Binder 8: Correspondence and documentation of telephone calls, meetings and negotiations with regard to construction of Ecusta Paper Corporation, includes document inventory, in reverse order, November 29, 1937-May 3, 1938
5. Ecusta Paper Corporation Trial Balances and Profit & Loss Statements, 1938-1951
6. Tobacco & Americans, a book by Robert K. Heimann given to Ecusta from the office of Director, Tobacco Industry Sales, from the collection of a executive at Ecusta
7. A Picture-Book On Tobacco And The Pleasures Of Smoking, with a original recording of tobacco auctions in Virginia, Georgia and North Carolina, from the collection of a executive at Ecusta
8. "SOLD AMERICAN" The First Fifty Years 1904-1954 The American Tobacco Company, from the collection of a executive at Ecusta, (signatures of 38 American Tobacco Company managers on first two pages)

**BOX 57H—ECUSTA: OLIN ERA NOTEBOOKS & BINDERS (6 items)**

1. Olin Employee Bulletin, includes index in front, in reverse order, No 1, November 25, 1966 through No. 289, October 24, 1977
2. Management Bulletin, General Information for Supervisors, published by the Industrial Relations Department, Olin Corporation, Pisgah Forest, NC, in reverse order, No. 95, October 2, 1963 through No. 265, May 9, 1973
3. Olin Management Bulletin, Volume 2, in reverse order, No.1, November 25, 1966 through No. 125, February 14, 1973
4. Capital Appropriation Request Project No. 1927-B, Facilities for Air Pollution Abatement, Ecusta Paper Division, Olin Corporation, January 24, 1972
5. Manual of Supervisory Management Conference Training Program, September 1952-January 1953
6. Reports of visits to European Mills, Pulp Mills and Machinery Manufacturers, 1948